# ARGYLL AND BUTE COUNCIL

STRATEGIC FINANCE

# AUDIT COMMITTEE

#### 11 MARCH 2016

## **Employment Tax Risk Review**

#### 1. EXECUTIVE SUMMARY

- 1.1 This report is a follow up report which sets out the progress in respect of the action plan prepared following the initial KPMG review of employment tax carried out in August 2013.
- 1.2 The Council asked tax consultants KPMG to carry out an Employment Tax Risk Review to identify any areas of potential risk in the Council's Employment Tax accounting processes. This report outlines any issues identified by KPMG and the procedures that have been put in place, or are in the process of being put in place, in order to reduce the level of risk.
- 1.3 Following a site visit and a review of procedures 10 areas of risk were identified:
  - 2 High Risk
  - 4 Medium Risk
  - 4 Low Risk
- 1.4 An action plan was prepared to address the issues raised by the review and the only action outstanding is in respect of tied housing.
- 1.4 The Committee is asked to note the contents of the report with updates being provided to future meetings.

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#### **Employment Tax Risk Review**

#### 2. INTRODUCTION

2.1 The Council asked tax consultants KPMG to carry out an Employment Tax Risk Review to identify any areas of potential risk in the Council's Employment Tax accounting processes. This report outlines any issues identified by KPMG and the procedures that have been put in place, or are in the process of being put in place, in order to reduce the level of risk.

#### 3. RECOMMENDATIONS

3.1 Note the contents of the report with further updates to future meetings.

#### 4. DETAIL

- 4.1 The Council asked tax consultants KPMG to carry out an Employment Tax Risk Review to identify any areas of potential risk in the Council's Employment Tax accounting processes. Those areas identified, if not addressed, could expose the Council to penalties and jeopardise the Councils risk profile.
- 4.2 The purpose of the review by KPMG was to ensure the systems and processes in place for reporting, calculating and paying PAYE and NIC on cash payments and benefits provided to employees are robust. In addition, ensure that there are appropriate safeguards built in to the system in respect of review, sign off and security controls.

The review used the same methodology which HMRC would adopt during an employer compliance review.

- 4.3 A consultant from KPMG carried out a 2 day site visit during which they reviewed the following areas:
  - Payment of expenses, allowances and benefits in kind
  - Payments to external consultants
  - Payments made under voluntary or compulsory redundancy arrangements.
- 4.4 On completion of the site visit KPMG then produced a report of their findings, risk levels and recommendations to reduce these risks.

4.5 In light of the findings from this report an action plan was created which when implemented would reduce/eliminate the risks identified where possible. The action plan has been completed with the exception of the risk associated with tied housing.

#### 5. CONCLUSION

5.1 The completion of the Employment Tax Risk Review by KPMG, and planned action will reduce Argyll & Bute Councils exposure to errors and penalties. It will also assist in ensuring a low risk profile is maintained.

6.	<b>IMPLICATIONS</b>						
6.1	Policy –	None.					
6.2	Financial -	Correct values of PAYE and NIC are calculated					
		therefore reduced risk of penalties					
6.3	Legal -	None.					
6.4	HR -	None.					
6.5	Equalities -	None.					
6.6	Risk -	Errors in calculating and paying PAYE and NIC resulting					
		in penalties and impacting the risk profile of the Council					
6.7	Customer Service -	None.					

### Kirsty Flanagan, Head of Strategic Finance Dick Walsh Council Leader and Policy Lead for Strategic Finance 17 FEBRUARY 2016

For further information please contact Peter Cupples, Finance Manager Corporate Support 01546-604183.

Appendix 1- Action Plan created by Argyll & Bute Council

Actions re KPMG Recommendations
Appendix 1

Risk	Action	Section Responsible	Date for Completion	Revised Date	Date Completed	Comment
EMPLOYEE BENEFITS						
	action is required.	Education/Facili ty Services/HR	31/10/2014	31/03/2016		Review still to be completed.